

Justin Marlowe

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Date of Birth: June 24, 1978
Birthplace: Iron River, MI

Education:

B.S. Public Administration	Northern Michigan University	1999
Master of Public Administration	Northern Michigan University	2001
M.A. Political Science	University of Wisconsin-Milwaukee	2002
Ph.D. Political Science	University of Wisconsin-Milwaukee	2004

Areas of Specialization:

Public financial management, with emphasis on public capital markets; counter-cyclical fiscal policy; financing public partnerships; accounting and budget control

Employment:

2009-present	Assistant Professor of Public Affairs, Daniel J. Evans School of Public Affairs, University of Washington
2004-2009	Assistant Professor, Department of Public Administration, University of Kansas
1998-2000	Management Analyst, City of Marquette, MI
1997	Policy Analyst, Council of State Governments, Washington, DC

Distinctions:

Jesse Burkhead Award for best article published in *Public Budgeting & Finance* in 2007, Association for Budgeting and Financial Management/Public Financial Productions, Inc.

Award of Excellence, Public Policy Category, University Economic Development Association, 2008.

Department of Public Administration Outstanding Graduate Faculty Award, University of Kansas Center for Teaching Excellence, 2005

Best Papers in Ethics Award, Johnson Institute for Responsible Leadership, University of Pittsburgh Graduate School of Public and International Affairs, 2005

Mike Curro Best Student Paper Award, Association for Budgeting and Financial Management, 2003

Books:

Management Policies in Local Government Finance, 5th Edition (with W. Bartley Hildreth and John Bartle). Forthcoming (2010). (Washington, DC: International City/County Management Association).

Capital Budgeting: A Guide for Local Governments, 2nd Edition (with Bill Rivenbark and Jack Vogt). Forthcoming (2009) (Washington, DC: International City/County Management Association).

Refereed Journal Articles:

- “Why Public Resource Management Matters” (with Sharon Kioko, David Matkin, Michael Moody, Dan Smith, and Jerry Zhao). *Journal of Public Administration Research and Theory*. Forthcoming (2009).
- “Is There a GAAP Gap? A Politico-Economic Model of Local Government Accounting Policy Choice” (with Deborah Carroll). *Journal of Public Budgeting, Accounting, & Financial Management*. Forthcoming (2009).
- “Iterations in the Public Financial Management Curriculum: Is What Practitioners Need Being Taught?” (with Michael Moody) *Journal of Public Affairs Education* 15, no. 1 (2009): 47-58.
- “Penetrating the Performance Predicament: Communication as Mediator or Moderator of Organizational Culture’s Impact on Organizational Performance” (with James Garnett and Sanjay Pandey). *Public Administration Review* 68, no. 3 (2008): 258-272.
- “Much Ado About Nothing? The Size and Credit Quality Implications of Municipal Other Post-Employment Benefit Obligations.” *Public Budgeting & Finance* 27, no. 2 (2007): 104-131.
- “Volume, Liquidity, and Investor Risk Perceptions in the Secondary Market: Lessons from Katrina, Rita, and Wilma.” *Municipal Finance Journal* 27, no. 2 (2006): 1-37.
- “Gender Dimensions of Public Service Motivation” (with Leisha DeHart-Davis and Sanjay Pandey). *Public Administration Review* 66, no. 6 (2006): 873-887.
- “Citizen Engagement in Local Budgeting: Does Diversity Pay Dividends?” (with Shannon Portillo). *Public Performance and Management Review* 30, no. 2 (2006): 179-203.
- “Hofferbert in Transit: A Dynamic Stages Model of the Urban Policy Process” (with Robert J. Eger, III). *Review of Policy Research* 23, no. 3 (2006): 413-431.
- “Fiscal Slack and Counter-Cyclical Expenditure Stabilization: A First Look at the Local Level.” *Public Budgeting & Finance* 25, no. 3 (2005): 48-72.
- “Highway Preventive Maintenance Implementation: Comparing Challenges, Processes, and Solutions in Three States” (with Deborah A. Carroll, Rita Cheng, Robert J. Eger, III, and Lara Grusczyński). *Transportation Research Record*, issue 1877 (2004): 10-16.
- “Part of the Solution, or Cogs in the System? The Origins and Consequences of Trust in Public Administrators.” *Public Integrity* 7, no. 2 (2004): 5-25.”
- “Managing Local Intergovernmental Revenues: The Imperative of Diversification” (with Robert J. Eger, III and Deborah A. Carroll). *International Journal of Public Administration* 26, no. 13 (2003): 1495-1519.
- “Agricultural Off-Road Fuel-Tax: A Midwestern Comparative Analysis and Assessment” (with Robert J. Eger III, Deborah A. Knudson, and Amy Verbos). *Transportation Research Record*, issue 1839 (2003): 74-80.
- “Silent Threats: Examining the Importance of Non-Enforcement Auditing Activity” (with Robert J. Eger, III and Deborah A. Knudson). *International Journal of Public Administration* 26, no. 4 (2003): 369-378.

Book Chapters:

- “Public Management and Public Financial Management: A Reintroduction” (with Dan Smith). In *The Future of Public Administration, Public Management, and Public Service Around the World: The Minnowbrook Perspective* (Forthcoming, 2010), eds. Rosemary O’Leary, Soon Hee Kim, and David Van Slyke (Washington, DC: Georgetown University Press).
- “Consolidation in Butte-Silver Bow, MT” (with Susan Keim). In *Promises Made, Promises Kept: The Promise of City-County Consolidation* (Forthcoming, 2010) (Washington, DC: Georgetown University Press)

- “Financial Management Challenges of Other Post-Employment Benefits for Local Government Employees.” In *Handbook of Employee Benefits and Administration* (2008), Jerrell Cogburn and Christopher Reddick, eds. (New York: Taylor & Francis): 211-234.
- “Fund Balance, Working Capital, and Net Assets.” In *Public Financial Management* (2006), Howard Frank, ed. (New York: Taylor & Francis): 357-381.
- “Working Capital Management.” In *Encyclopedia of Public Administration and Public Policy*, 2nd edition (2004), Jack Rabin, ed. (New York: Marcel Dekker).

Other Publications:

- “Public Financial Engineering and its Discontents.” *Public Performance and Management Review* 32, no. 4 (2009): 626-630.
- “New Developments in State and Local Finance.” Edited Symposium, *Municipal Finance Journal* 29, no. 3 (2009).
- “Public Management’s Critique of Performance Auditing.” In *Honest, Competent Government: The Unfulfilled Promise of Performance Auditing*, Mark Funkhouser, ed. (Washington, DC: Institute of Internal Auditors) (2009).
- “Budgeting,” “Council-Manager,” and “Debt Issues.” In *Political Encyclopedia of States and Regions*, Don Haider-Markel, ed. (Washington, DC: CQ Press, 2009).
- “Planning for Success in Emerald City” (with Mark Funkhouser). Peer-reviewed Teaching Case at the *Electronic Hallway* (2007).
- “Costs of Compliance with Generally Accepted Accounting Principles.” *Public Management* 89, no. 7 (2007): 17-20.
- “The New Organizational Economics of Public Budgeting and Financial Management” (with Deborah A. Carroll). Co-Edited Symposium, *Journal of Public Budgeting, Accounting, and Financial Management* 18, no. 2 (2006).
- “Managing Knowledge Workers in Local Government: Insights from an Expert” (with John Nalbandian). *State & Local Government Review* 37, no. 4 (2005): 250-255.
- “Politics, Economics, or the Public? Examining the Determinants of State Government Performance” (with Deborah A. Carroll). *Korean Journal of Public Policy* 19 (2005): 1-17.
- “On the Importance of Relationship-Building in Government Outsourcing: Findings from the Transportation Industry” (with Deborah A. Carroll and Robert J. Eger, III). *Korean Journal of Public Policy* 13, no. 6 (2003): 127-147.
- Review of *The Moral Foundations of Trust* by Eric Uslaner. *Administrative Theory & Praxis* 26, no. 1 (2003): 149-153.

Technical Reports:

- Survey of Recently Relocated Citizens*. City of Topeka, KS Planning Department (2008).
- Evaluation of the Kansas Department of Commerce*. Kansas, Inc. (2007).
- Baseline Community Visibility Assessment*. Housing and Credit Counseling, Inc. of Topeka, KS (2006).
- The Budget as a Communication Tool*. International City/County Management Association *IQ Report* 37, no. 4 (2005).

Capital Preventative Maintenance (with Deborah A. Carroll, Rita Cheng, Robert J. Eger, III, Lara Grusczynski, Hani Titi, and Ali Roohanirad). Midwest Regional University Transportation Consortium (2003).

Evaluation of Transportation Organization Outsourcing: Decision-making Criteria for Outsourcing Opportunities (with Robert J. Eger III, Deborah A. Knudson, and Libby Ogard). Midwest Regional University Transportation Consortium (2002).

Funded Research:

“Market Impact of Build America Bonds.” KnightBondPoint, LLC, 2009-present - grant of transactions data from a proprietary trading platform for fixed income securities

“Liquidity in Dealer-to-Dealer Municipal Bond Trades.” Hartfield, Titus & Donnelly LLC, 2009-present - grant of transactions data from a proprietary trading platform for municipal bonds

“Borrowing Costs and Secondary Market Activity for State General Obligation Municipal Bonds.” Short-Term Consultant, Public Policy Institute of California, 2008.

“Incentives, Processes, and Structures in the Municipal Securities Market.” University of Kansas New Faculty General Research Fund, Principal Investigator, 2006-2008 - \$7,850.

“Tax Incentives and Economic Growth in Kansas” (with David Matkin). Kansas Department of Revenue, Co-Investigator, 2006-2007 - \$25,000.

“Evaluation of the Kansas Department of Commerce.” Kansas, Inc., Principal Investigator, 2006-2007 - \$153,000.

“Assessing the Public Financial Management Curriculum” (with Michael Moody). University of Kansas Center for Teaching Excellence, Co-Investigator, 2006-2007 - \$500.

“The Local Fund Balance: Explanations and Implications.” American Accounting Association, Government and Non-Profit Section Doctoral Dissertation Grant, Principal Investigator, 2003-2004 - \$1,250.

“Capital Preventative Maintenance.” Midwest Regional University Transportation Consortium, Project Manager, 2002-2003 - \$111,664.

Invited Presentations:

Alliance for Innovation (webinar), August 2009

Columbia Capital Management, Inc. Public Finance Symposium, June 2009

Louisiana State University, E.J. Ourso College of Business, December 2008

Internal Revenue Service, Tax-Exempt Bond Division, June 2008.

Governmental Accounting Standards Board, March 2007.

Springsted, Inc. Public Finance Symposium, July 2006.

University of Kentucky, Martin School of Public Policy and Administration, Public Finance Symposium, May 2006

Conference Presentations (since 2004):

American Accounting Association, Government and Non-Profit Section - 2009, 2007, 2006, 2004

American Society for Public Administration - 2008, 2007, 2005

Association for Budgeting and Financial Management - 2009, 2008, 2007, 2006, 2005, 2004, 2003, 2002

“Minnowbrook III” - Blue Mountain Lake, NY and Lake Placid, NY - 2008

Public Management Research Association (biennial) - 2009, 2007, 2005

Western Social Science Association, Public Finance and Budgeting Section - 2009, 2008, 2007, 2006, 2004

Public Service Presentations (Since 2004):

Association of Governmental Accountants - 2008 (Kansas City, MO Chapter), 2007 (Topeka, KS Chapter)

Kansas City Professional Edge Breakfast Series - May 2009, April 2008, December 2007

Kansas Government Finance Officers' Association Fall Conference - 2008, 2007, 2006

Mid-America Regional Council/KU Local Government Leadership Academy - 2007, 2006

Midwest Public Finance Conference, Wichita, KS - 2009, 2008, 2006, 2005

Professional Service:

Association for Budgeting and Financial Management

- Executive Committee, 2008-2010
- Mike Curro Best Student Paper Award Selection Committee, 2009 (chair) and 2006
- Kenneth Howard Award Selection Committee, 2005
- Ad Hoc Conference Sponsorship Committee, 2009-2010

Public Finance and Budgeting Section of the Western Social Science Association

- Co-Chair, Conference Program, 2007 and 2008
- Chair, Best Conference Manuscript Selection Committee, 2009

Member, Governmental Accounting Standards Board Task Force on Fund Balance Reporting, 2006-2008

Editorial Board Member - *Journal of Public Budgeting, Accounting, and Financial Management*, August 2008 - present.

Research quoted and/or commentary in *Bloomberg News*, *Kansas City Star*, *Kansas City Business Journal*, *Lawrence Journal-World*

Manuscript reviewer for *Armed Forces & Society*, *International Journal of Public Administration*, *International Public Management Journal*, *Journal of Business Research*, *Journal of Public Administration Research and Theory*, *Journal of Public Affairs Education*, *Journal of Public Budgeting, Accounting, & Financial Management*, *Municipal Finance Journal*, *Organizational Research Methods*, *Public Administration*, *Public Administration Review*, *Public Budgeting & Finance*, *Public Performance and Management Review*, *Roxbury Press*, *State and Local Government Review*

University and Department Service:

University of Washington:

- Faculty Affairs Committee, 2009-present
- Research Committee, 2009-present

University of Kansas:

- Ph.D. dissertation committees - Robert Nye (chair), David Matkin, Ed Stazyk
- Chair, Career-Option MPA Admissions Committee, Fall 2008-Fall 2009
- College of Liberal Arts & Sciences, Social Sciences Division General Research Fund Review Committee, 2009 (chair) and 2008
- Faculty coordinator, Department of Public Administration Monday Research Brownbag, Fall 2006-Spring 2009
- MPA Final Essay Reader, Fall 2004-Spring 2008
- Faculty coordinator, Kansas City/County Management Association Spring Conference, 2007-2009

Memberships:

American Accounting Association, Government and Nonprofit Section

American Society for Public Administration

Association for Budgeting and Financial Management

Government Finance Officers Association

International City/County Management Association

National Federation of Municipal Analysts

Public Management Research Association